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ARTICLES OF INCORPORATION  
OF  
"PANAMA-CALIFORNIA  
INTERNATIONAL EXPOSITION".

ENDORSED  
FILED

in the office of the Secretary of State  
OF THE STATE OF CALIFORNIA

Dec 27-1915  
FRANK C. JORDAN

Secretary of State

By FRANK H. CORY

(endorsed)  
**FILED**  
DEC 24 1915

J. T. BUTLER, Clerk

By Smiles  
Deputy

LANE D. WEBBER

Attorney for.....

GRANGER BLOCK, SAN DIEGO, CAL.



FRANK C. JORDAN, SECRETARY OF STATE

FRANK H. CORY, DEPUTY



## DEPARTMENT OF STATE

I, FRANK C. JORDAN, Secretary of State of the State of California, do hereby certify that I have carefully compared the annexed copy of Articles of Incorporation of

"PANAMA-CALIFORNIA INTERNATIONAL EXPOSITION"

with the certified copy of the original now on file in my office, and that the same is a correct transcript therefrom, and of the whole thereof. I further certify that this authentication is in due form and by the proper officer.

In Witness Whereof, I have hereunto set my hand and have caused the Great Seal of the State of California to be affixed hereto this 27th day of

December A. D. 1915

*Frank C. Jordan*  
Secretary of State

By *Frank H. Cory*  
Deputy

THE United States Internal Revenue Act of 1914 requires that certificates of the character of that to which this notice is attached shall bear a ten cent documentary revenue stamp, which must be affixed by the recipient of the certificate and canceled with the date and his initials.  
FRANK C. JORDAN, Secretary of State.



1 ARTICLES OF INCORPORATION  
2 OF  
3 "PANAMA-CALIFORNIA INTERNATIONAL EXPOSITION".

4  
5 KNOW ALL MEN BY THESE PRESENTS:

6 That we the undersigned, residents of the State of  
7 California, have this day voluntarily associated ourselves  
8 together for the purpose of forming a corporation under and by  
9 virtue of the laws of the State of California, and we do hereby  
10 certify:

11 FIRST: That the name of the corporation shall be the  
12 " PANAMA-CALIFORNIA INTERNATIONAL EXPOSITION " .

13 SECOND: That the purposes for which said corporation is formed  
14 are: to manage, operate, conduct, maintain and hold  
15 in the County of San Diego, State of California, an international  
16 Exposition and World's Fair to commemorate the completion of the  
17 Panama Canal; to purchase, lease, condemn, or otherwise acquire,  
18 and to sell, lease, mortgage or otherwise transfer real estate  
19 or any rights or interest therein, in the County of San Diego,  
20 State of California, or in any other County in said State of  
21 any other of the States or Territories of the United States, or  
22 in any foreign country, to be used in connection with said  
23 Exposition and Fair; to purchase, acquire, construct, lease, sell,  
24 mortgage, convey or otherwise dispose of buildings and structures  
25 of every nature; to purchase, acquire, lease, hire, own and  
26 control miniature railways in, along and upon the Exposition  
27 grounds within the County of San Diego, State of California,  
28 and to sub-let, demise or lease the same to other persons or  
29 corporations; to construct and maintain, operate and use canals,  
30 flumes, pipes, pipe lines, reservoirs, dams, pumping plants and  
31 all other machinery, works or appliances necessary or convenient.



1 for the storage, collection, use, transportation, distribution  
2 or disposition of water in connection with said Exposition;  
3 to appropriate, purchase and otherwise acquire water, water and  
4 rights and franchises, and to convert said water to mechanical  
5 uses and other purposes; to purchase, acquire, construct, lease,  
6 hire, own or otherwise obtain and to deal in and with, maintain  
7 and use and operate electric light and power plant, gas plant  
8 and all other electrical, mechanical or other contrivances for  
9 the transmission of light, heat or power, and to furnish  
10 electricity and power for lighting, heating or other purposes;  
11 to purchase, acquire, own, take, hold, hire, lease, sell, ~~all~~  
12 mortgage, pledge, deal in and dispose of personal property, ~~per~~  
13 chattels, goods, wares, merchandise of every kind, chattels of  
14 real, choses in action, patents, bullion and all ores and minerals;  
15 to subscribe for, purchase, hold, own, take, sell, assign, ~~the~~  
16 transfer, mortgage, pledge or otherwise dispose of, shares of  
17 its own capital stock or that of other corporations, and any  
18 and all evidences of debt or securities given and executed, or  
19 issued by it or by other corporations; to purchase or otherwise  
20 acquire the good will, rights, property and assets of and to  
21 assume the whole or any part of the liabilities of any person,  
22 firm, association or corporation, and to pay, give or exchange  
23 therefor stocks, bonds or other securities of this corporation  
24 or other good or valuable consideration; to conduct, have, hold  
25 and maintain one or more places of business; to sell, assign,  
26 negotiate, endorse and guarantee notes, mortgages, debentures,  
27 bonds and other obligations of this corporation or any other  
28 corporation, association, firm or company; to borrow money,  
29 incur indebtedness, and issue bonds or other written obligations  
30 to evidence such indebtedness; to obtain and receive gifts of  
31

32 that the names and residences of those who are appointed for the  
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LANE D. WEBBER  
ATTORNEY AND COUNSELOR  
400-405 GRANGER BLOCK, SAN DIEGO, CAL.

real and personal property, and subscriptions to apply to the expense of preparing for and maintaining said Exposition and Fair; to buy, sell and deal in property of all kinds; to grant concessions of all kinds in connection with the maintenance and operation of said Exposition and Fair; to make contracts of all kinds in connection with the securing of exhibits from the several states and territories, the United States or foreign countries, and contracts for any purpose whatsoever; to grade and improve streets and highways, build bridges, viaducts, culverts and other structures in, over, across or along the ground used by the Exposition; to do and perform all other acts or things necessary, suitable, convenient or proper for the accomplishment of any of the purposes or attainment of any one or more of the purposes hereinabove set forth.

To do any or all the things herein set forth to the same extent as natural persons might or could do, in any part of the world, as principals, agents, contractors or otherwise, and either alone or in company with others.

IN GENERAL, to carry on any other business in connection therewith not contrary to the laws of the State of California, and with all the same powers conferred upon corporations by the laws of the State of California.

THIRD: That the place where the principal business of the corporation is to be transacted is the City of San Diego, County of San Diego, State of California.

FOURTH: That the term for which this corporation is to exist is fifty (50) years from and after the date of this incorporation.

FIFTH: That the number of directors or trustees of this corporation shall be Thirty One (31) and that the names and residences of those who are appointed for the



first year, and who are to serve until the election and qualification of their successors, are as follows, to-wit:

NAMES	RESIDENCES.
Edwin M. Capps	San Diego, Calif.
John F. Forward, Jr.	San Diego, Calif.
Carl I. Ferris	San Diego, Calif.
C. T. Chandler	San Diego, Calif.
G. A. Davidson	San Diego, Calif.
James MacMullen	Coronado, Calif.
J. Fred Schlingman	San Diego, Calif.
Ed Fletcher	San Diego, Calif.
Fred Jewell	San Diego, Calif.
John D. Spreckels	Coronado, Calif.
H. L. Titus	Coronado, Calif.
Carl H. Heilbron	San Diego, Calif.
H. J. Penfold	San Diego, Calif.
Robert M. Bulla	Los Angeles, Calif.
Vernon Goodwin	Los Angeles, Calif.
J. C. Koepfli	Los Angeles, Calif.
John S. Mitchell	Los Angeles, Calif.
Fred L. Baker	Los Angeles, Calif.
Sylvester Weaver	Los Angeles, Calif.
M. A. Hamburger	Los Angeles, Calif.
E. J. Eisenmayer	Los Angeles, Calif.
J. P. Smith	San Diego, Calif.
R. W. Pridham	Los Angeles, Calif.
W. A. Sloane	San Diego, Calif.
D. C. Collier	San Diego, Calif.
C. D. Hamilton	Banning, Calif.
L. J. Wilde	San Diego, Calif.
L. R. Barrow	San Diego, Calif.



Duncan MacKinnon San Diego, Calif.  
S. R. Flynn San Diego, Calif.  
Lane D. Webber San Diego, Calif.  
SIXTH: That the amount of the capital stock of the corporation is Ten Thousand Dollars, (\$10,000.00). and the number of shares into which it is divided is and shall be One Thousand (1,000) Shares of the par value of Ten Dollars (\$10.00 ) each.

SEVENTH: That the amount of said capital stock which has been actually subscribed is Thirty One (31) shares; and the following are the names of the persons by whom the same has been subscribed and the amount subscribed by each:-

NAMES	SHARES	AMOUNT.
Edwin M Capps	One	Pd \$10.00
John F Forward, Jr.	One	\$10.00
Carl I. Ferris	One	Pd \$10.00
C. T. Chandler	One	Pd \$10.00
G. A. Davidson	One	Pd \$10.00
James MacMullen	One	Pd \$10.00
J. Fred Schlingman	One	Pd \$10.00
Ed Fletcher	One	Pd \$10.00
Fred Jewell	One	Pd \$10.00
John D. Spreckels	One	Pd \$10.00
H. L. Titus	One	Pd \$10.00
Carl H. Heilbron	One	Pd \$10.00
H. J. Penfold	One	Pd \$10.00
Robert N. Bulla	One	Pd \$10.00
Vernon Goodwin	One	Pd \$10.00
J. O. Koepfli	One	Pd \$10.00
John S. Mitchell	One	Pd \$10.00
Fred L. Baker	One	Pd \$10.00



	NAMES	SHARES	AMOUNT
1	Sylvester Weaver	One	Pd \$10.00
2	M. A. Hamburger	One	Pd \$10.00
3	E. J. Eisenmayer	One	Pd \$10.00
4	J. P. Smith	One	\$10.00
5	R. W. Pridham	One	\$10.00
6	W. A. Sloane	One	Pd \$10.00
7	D. C. Collier	One	Pd \$10.00
8	C. D. Hamilton	One	Pd \$10.00
9	L. J. Wilde	One	Pd \$10.00
10	L. R. Barrow	One	\$10.00
11	Duncan MacKinnon	One	Pd \$10.00
12	S. R. Flynn	One	Pd \$10.00
13	Lane D. Webber	One	Pd \$10.00

IN WITNESS WHEREOF we have hereunto set our  
hands this 19th day of November, 1915.

- |    |                                |                              |
|----|--------------------------------|------------------------------|
| 17 | 1. <u>Edwin M. Capps</u>       | 11. <u>H. L. Titus</u>       |
| 18 | 2. <u>John F. Forward, Jr.</u> | 12. <u>Carl H. Heilbron</u>  |
| 19 |                                |                              |
| 20 | 3. <u>Carl I. Ferris</u>       | 13. <u>H. J. Penfold.</u>    |
| 21 | 4. <u>C. T. Chandler</u>       | 14. <u>Robert N. Bulla</u>   |
| 22 |                                |                              |
| 23 | 5. <u>G. A. Davidson</u>       | 15. <u>Vernon Goodwin</u>    |
| 24 | 6. <u>Jas. MacMullen</u>       | 16. <u>J. O. Koepfli</u>     |
| 25 |                                |                              |
| 26 | 7. <u>J. Fred Schlingman</u>   | 17. <u>John S. Mitchell.</u> |
| 27 | 8. <u>Ed Fletcher</u>          | 18. <u>Fred L. Baker</u>     |
| 28 |                                |                              |
| 29 | 9. <u>Fred Jewell</u>          | 19. <u>Sylvester Weaver.</u> |
| 30 | 10. <u>John D. Spreckels</u>   | 20. <u>M. A. Hamburger.</u>  |
| 31 |                                |                              |
| 32 |                                |                              |
| 33 |                                |                              |



21. E. J. Eisenmayer

26. C. D. Hamilton

22. J. P. Smith

27. L. J. Wilde

23. R. W. Pridham

28. L. R. Barrow

24. W. A. Sloane

29. Duncan MacKinnon

25. D. C. Collier

30. S. R. Flynn

31. Lane D. Webber

On this 21st day of December A. D. 1916, before me,  
State, residing therein, duly commissioned and sworn, personally  
appeared, Robert N. Bull, Vernon Goodwin, J. S. Keppell, John S.  
E. J. Eisenmayer, C. D. Hamilton, known to me  
to be the persons whose names are subscribed to the within instru-  
ment, and acknowledge to me that they executed the same.

IN WITNESS WHEREOF, I have hereunto set my hand and  
affixed my official seal the day and year in this certificate  
first above written.

(SEAL)

D. G. Johnson,

Notary Public in and for said County  
and State.

STATE OF CALIFORNIA

CITY AND COUNTY OF SAN FRANCISCO

On this Sixteenth day of December in the year One  
Thousand Nine Hundred and Fifteen before me, James Mason, a So-



1 STATE OF CALIFORNIA, )  
2 COUNTY OF LOS ANGELES. ) SS:

3 On this 21st day of December A. D., 1915, before me,  
4 G. G. Johnson, a Notary Public in and for the said County and  
5 State, residing therein, duly commissioned and sworn, personally  
6 appeared, Robert N. Bulla, Vernon Goodwin, J. O. Koepfli, John S.  
7 Mitchell, Fred L. Baker, Sylvester Weaver, M. A. Hamburger,  
8 E. J. Eisenmayer, R. W. Pridham, and C. D. Hamilton, known to me  
9 to be the persons whose names are subscribed to the within instru-  
10 ment, and acknowledge to me that they executed the same.

11 IN WITNESS WHEREOF, I have hereunto set my hand and  
12 affixed my official seal the day and year in this certificate  
13 first above written.

14 (SEAL)

G. G. Johnson,  
Notary Public in and for said County  
and State.

16  
17 STATE OF CALIFORNIA )  
18 CITY AND COUNTY OF SAN FRANCISCO ) SS:

19 On this Sixteenth day of December in the year One  
20 Thousand Nine Hundred and Fifteen before me, James Mason, a No-  
21 tary Public in and for said City and County, residing therein,  
22 duly commissioned and sworn, personally appeared, John D. Spreckels  
23 known to me to be the person described in, whose name is sub-  
24 scribed to, and who executed the within and annexed instrument,  
25 and he acknowledged to me that he executed the same.

26 IN WITNESS WHEREOF, I have hereunto set my hand and  
27 affixed my official seal, at my office, in the said City and  
28 County of San Francisco, the day and year last above written.

29 (SEAL)

30 James Mason, Notary Public,  
31 In and for the City and County of San  
Francisco, State of California.

32 My Commission will expire December 4th, 1919.



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3  
I

ON THIS 24th day of December, A. D. 1915, before me,  
COUNTY OF SAN DIEGO.  
STATE OF CALIFORNIA.

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STATE OF CALIFORNIA, )  
COUNTY OF SAN DIEGO. ) SS:

On this 24th day of December, A. D., 1915, before me, E. L. Thomas, a Notary Public in and for the said County and State, residing therein, duly commissioned and sworn, personally appeared, Edwin M. Capps, John F. Forward, Jr., Carl I. Ferris, C. T. Chandler, G. A. Davidson, James MacMullen, J. Fred Schlingman, Ed Fletcher, Fred Jewell, H. L. Titus, Carl H. Heilbron, H. J. Penfold, J. P. Smith, W. A. Sloane, D. C. Collier, L. J. Wilde, L. R. Barrow, Duncan MacKinnon, S. R. Flynn, and Lane D. Webber, known to me to be the persons whose names are subscribed to the within instrument, and acknowledge to me that they executed the same.

IN WITNESS WHEREOF, I have hereunto set my hand and affixed my official seal the day and year in this certificate first above written.

(SEAL)

E. L. Thomas.  
Notary Public in and for said County and State.

DR  
30, CAL.



3  
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1  
STATE OF CALIFORNIA, )  
COUNTY OF SAN DIEGO. ) SS:

3 On this 24th day of December, A. D., 1915, before  
4 me, E. L. Thomas, a Notary Public in and for the said County and  
5 State, residing therein, duly commissioned and sworn, personally  
6 appeared, Edwin M. Capps, John F. Forward, Jr., Carl I. Ferris,  
7 C. T. Chandler, G. A. Davidson, James MacMullen, J. Fred Schling-  
8 man, Ed Fletcher, Fred Jewell, H. L. Titus, Carl H. Heilbron,  
9 H. J. Penfold, J. P. Smith, W. A. Sloane, D. C. Collier, L. J. Wilde,  
10 L. R. Barrow, Duncan MacKinnon, S. R. Flynn, and Lane D. Webber ,  
11 known to me to be the persons whose names are subscribed to the  
12 within instrument, and acknowledge to me that they executed the

STATE OF CALIFORNIA, }  
COUNTY OF SAN DIEGO. } SS.

I, J. T. BUTLER, County Clerk of the County of San Diego, State of California,  
and ex-officio Clerk of the Superior Court of said County, hereby certify that I have  
compared the foregoing copy with the original Articles of Incorporation of

*Panama-California International  
Exposition*

now on file in my office; that the same contains a full, true and  
correct transcript therefrom and of the whole thereof.

Witness my hand and the seal of the Superior Court, this

24<sup>th</sup> day of December A. D. 1915

J. T. BUTLER, County Clerk.

By *J. B. McLees* Deputy.

DR  
SO. CAL.

